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Lecture 1

Introduction & The Software Development Life Cycle

- Motivation
- Goals of the course
- Syllabus & lecture schedule
- Course operation
- Preview of selected course material
- Software development tools for exercises and assignments
- Exercises
- Levels of abstraction in information processing systems
- The software development life cycle
 - Yourdon Structured Analysis
- Software process models
 - Waterfall, Evolutionary, Formal Transformation, Re-Use, Hybrid, Spiral

Software is everywhere, not only in IT sectors:

- Robotics & automation
- Automotive
- Aerospace
- Communications
- Medical
- Energy distribution and management
- Environmental control
- ...

Most software is in embedded systems

- Highly constrained in terms of
 - Memory
 - Processing power
 - Bandwidth
- Have exacting requirements for reliability, safety, availability

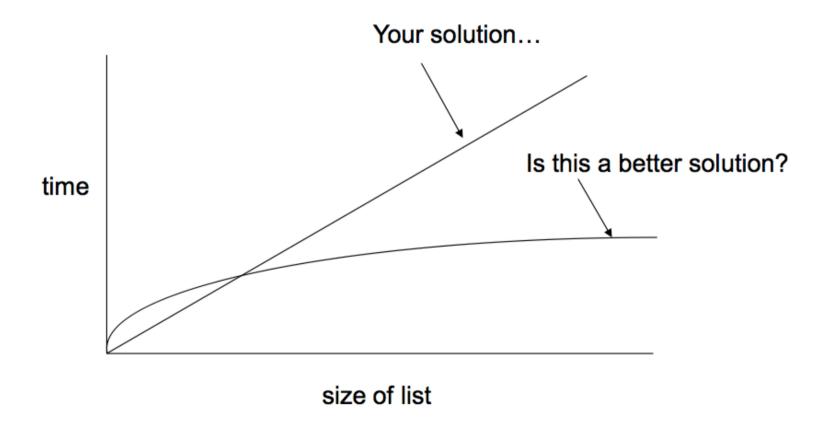
Engineers who develop the software

- Do not always have a strong background in
 - Computer science
 - Computer engineering
 - Algorithms
 - Data Structures
- Formal education in other engineering disciplines

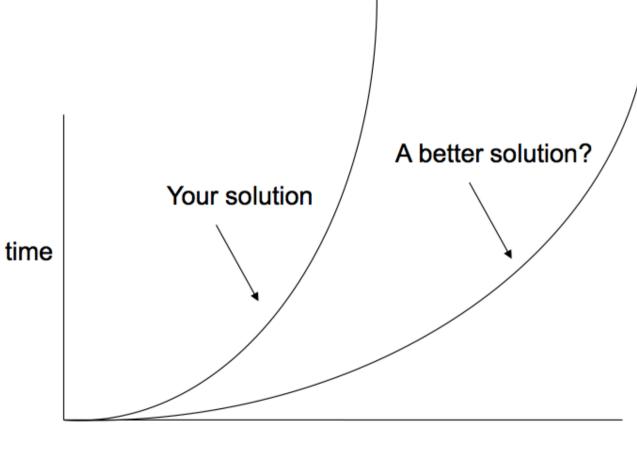
This is a problem ...

- Suppose you've developed a software application
- And it works just fine in the current set of circumstances
- But can you be sure it will scale?
 - Larger data sets (input)
 - Larger user base
 - Tighter time and memory constraints
 - Migration to a distributed computing environment
- This is where a solid foundation in data structures & algorithms comes in

- Problem: Your program needs to find whether a list stored in memory contains a particular data element
- Your solution: Start from the beginning of the list and examine each element
- How good is this? What does it depend on?
- Can you do better?
- Under what circumstances could you improve this?
- Is the list the optimal data structure for this?



- Problem: You need to output a sorted list of elements stored in memory
- Your solution: Find and output the largest; find and output the next largest,
- How good is this?
- Can you do better?
- Under what circumstances?



size of list

- Problem: You are creating a car navigation assistant to devise a route that will allow the driver to visit a set of cities optimally, e.g., minimize fuel consumption, distance, or time
- This is the classic Travelling Salesman problem
- Your solution: List out all possible ways of visiting all cities. Select the one that minimizes the total distance traveled
- How good is this?
- Can you do better?

Example 3

– Your solution:

Assuming 1 microsecond to generate each path:

```
Cities Computing time
Really fast
7 ~1 Second
11 ~1 Hour
12 ~1 Day
14 ~1 Year
17 ~1 Century
```

- Can you do better? If so, what will it take?

Example 4

Problem: You have an system with a lot of legacy code in it, much of it is believed to be obsolete. You want to write a general program to find the code segments that are never actually executed in a system, so that you can then remove them

– Your solution: ?????

So What?

- We have seen instances of four kinds of problem complexity that occur all the time in industry
 - Linear
 - Polynomial
 - Exponential
 - Undecidable
- Knowing which category your problem fits into is crucial
 - You can use special techniques to improve your solution

So What?

- Competitive advantage is based on the characteristics of products sold or services provided
 - Functionality, timeliness, cost, availability, reliability, interoperability, flexibility, simplicity of use
- Innovation will be delivered through quality software
 - 90% of the innovation in a modern car is software-based
- Software determines the success of products and services

Goals of the Course

- Provide engineers who don't have a formal background in computer science with a solid foundation in the key principles of data structures and algorithms
- Leverage what software development experience they do have to make them more effective in developing efficient software-intensive systems

Goals of the Course

- Foster algorithmic thinking
- Appreciate the link between
 - Computational theory
 - Algorithms and Data Structures
 - Software implementation
- Impart professional practical skills in software development
- Develop the ability to recognize & analyze critical computational problems and assess different approaches to their solution

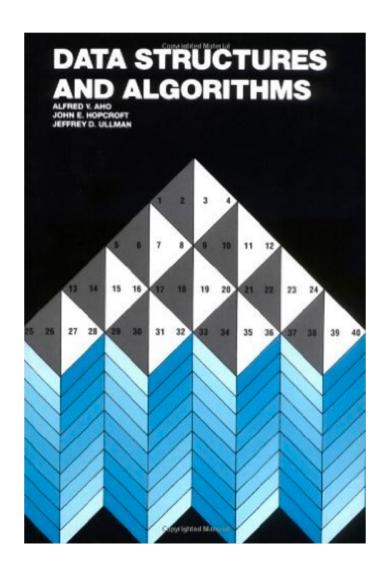
Goals of the Course

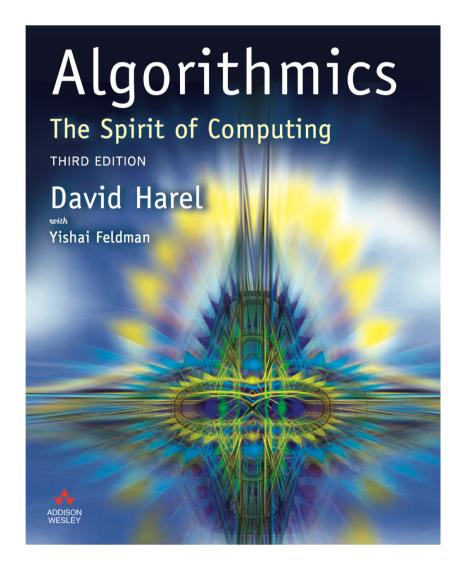
Key themes

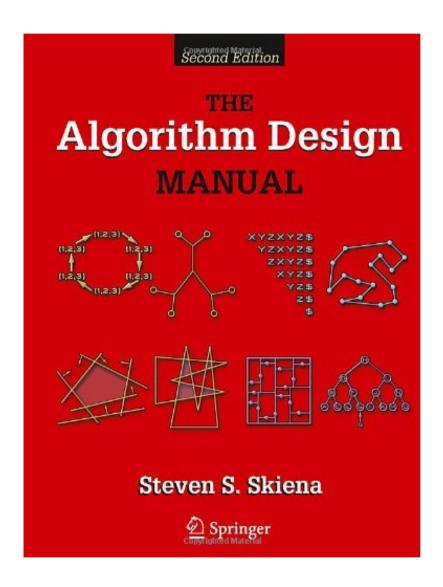
- Principles and practice (analysis and synthesis)
- Practical hands-on learning (lots of examples)
- Detailed implementation, not just pseudo-code
- Broad coverage of the essential tools in algorithms and data structures

Syllabus & Lecture Schedule

https://canvas.cmu.edu/courses/3210







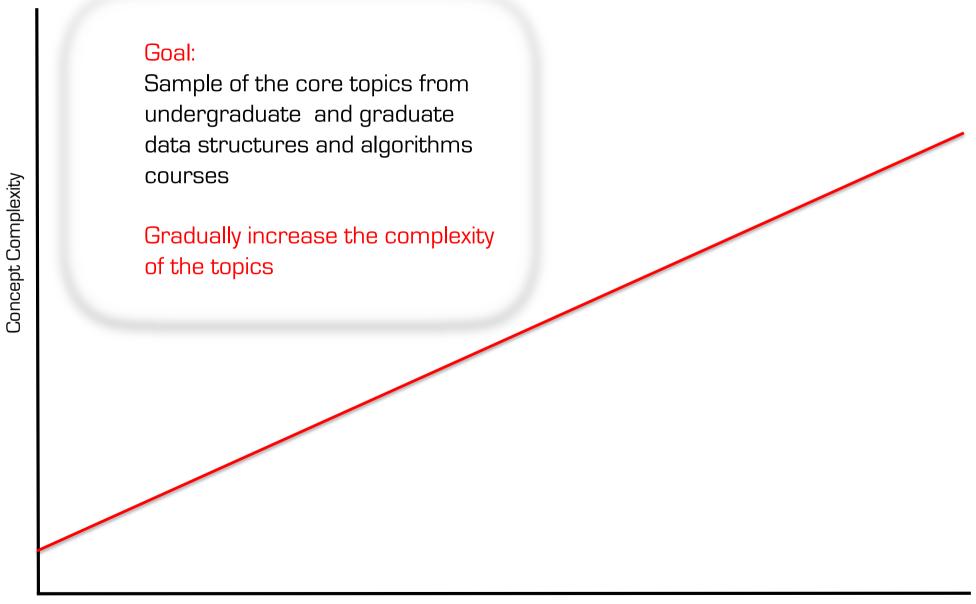
- Lectures will be posted in advance: read them before coming to class and read them again after class
- Readings: read them after class
- Assignments & Assessment
 - 7 individual programming assignments (10% each; best six)
 - Mid-semester examination (10%)
 - Final examination (30%)
 - Marking schemes will be distributed in due course
 - Functionality (based on testing using an unseen data set)
 - Documentation: internal and external
 - Tests and testing strategy
 - Strict deadlines: NO EXTENSIONS except on compassionate grounds

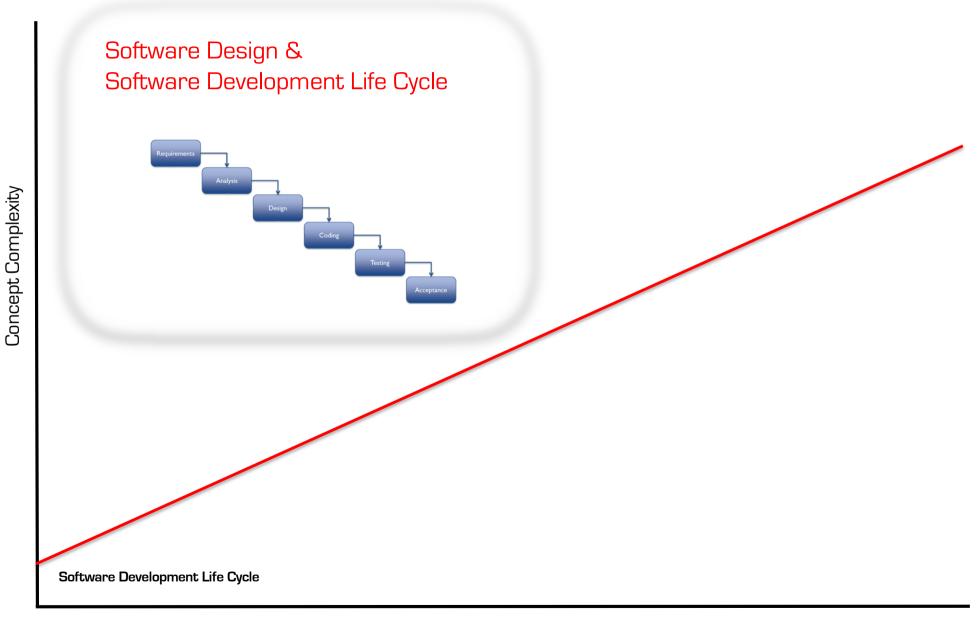
We will have a 10 minute quiz every Friday to kick off recitation

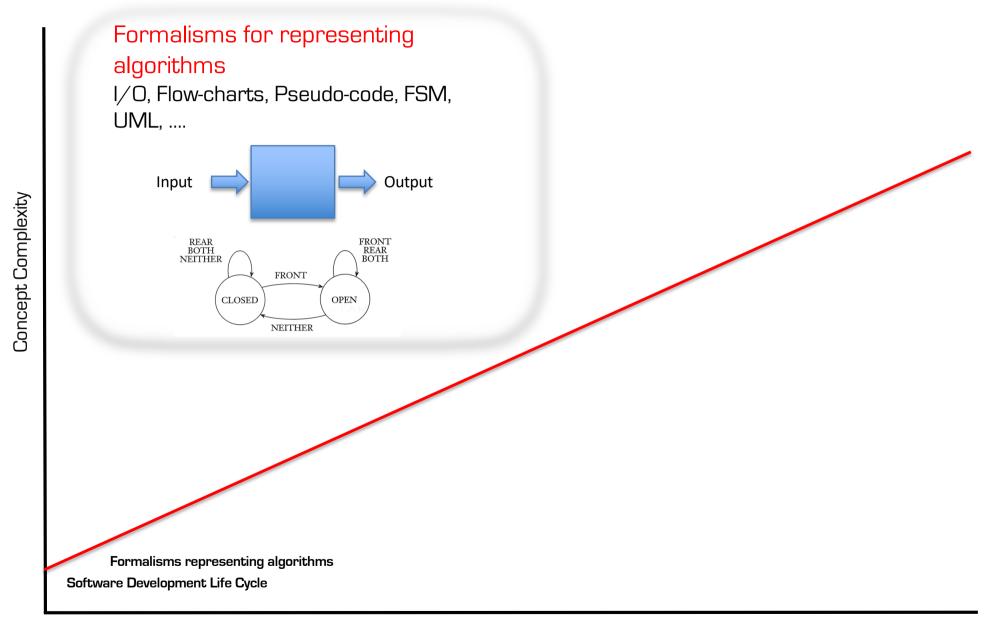
- Style will vary:
 - Some will be multiple choice (negative marking will apply)
 - Some will match that of one section of a question in the final examination
- Not for credit
- Not an assessment exercise
- Learning exercise
 - We will work through the solution together during the recitation hour and use it to prompt questions

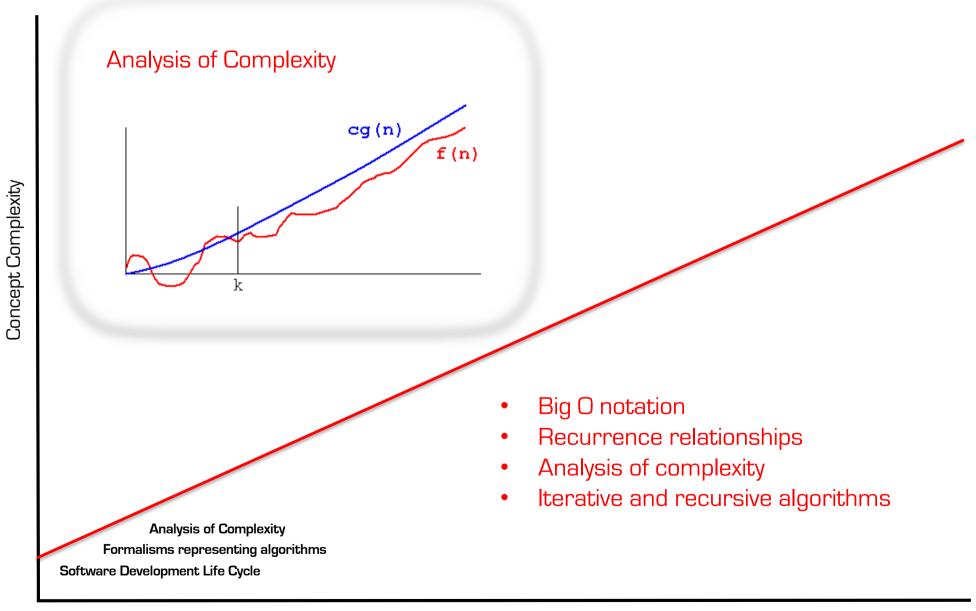
- Do
 - Participate in class
 - Ask questions (you will be doing others a favour)
 - Discuss course material, readings, assignments with other students
 - Share thoughts but not written material (e.g. code, documentation)
 - Cite any work you use in assignments
 - Be a good teammate: do your fair share of the work equally & cooperate
- Don't.
 - Cheat or plagiarize
 - Uncited use of any material from anywhere
 - Share / steal any material with/from former or current students
- Sanctions for cheating and plagiarism
 - Zero marks for first sharing infingement (both parties)
 - Fail the course (grade R) for second sharing infringement (both parties)
 - Fail the course (grade R) for first stealing infringement

Preview of Selected Course Material

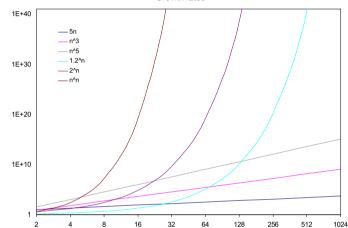








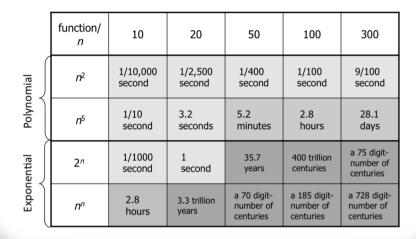
Analysis of Complexity



- Tractable, intractable complexity
- Determinism and non-determinism
- P, NP, and NP-Complete classes of algorithm

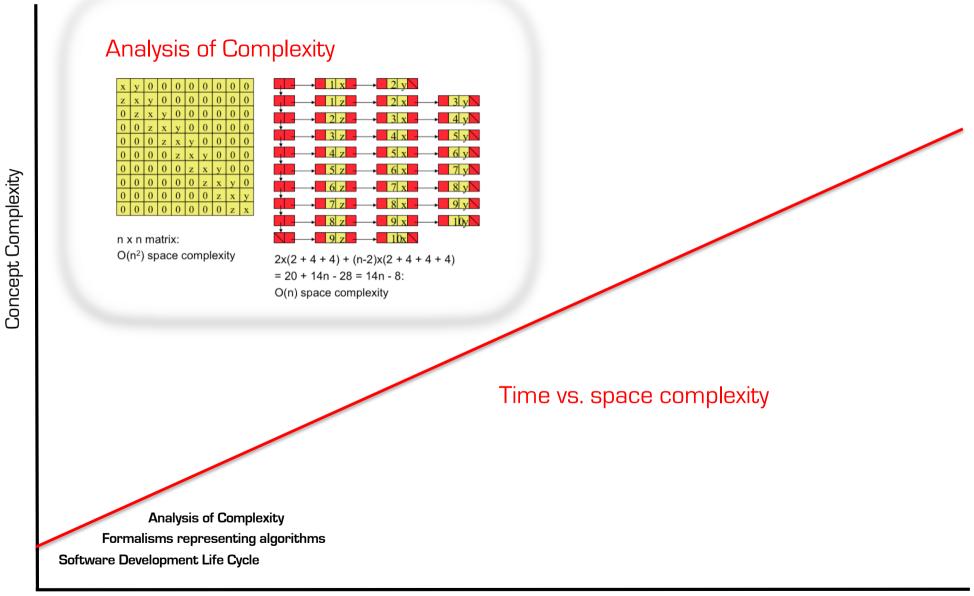
Analysis of Complexity Formalisms representing algorithms Software Development Life Cycle

Analysis of Complexity



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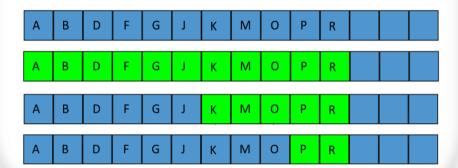
Analysis of Complexity
Formalisms representing algorithms
Software Development Life Cycle



Concept Complexity

Searching algorithms

- linear search O(n)
- binary search $O(\log_2 n)$



Searching **Analysis of Complexity** Formalisms representing algorithms Software Development Life Cycle

Time

Sorting algorithms:

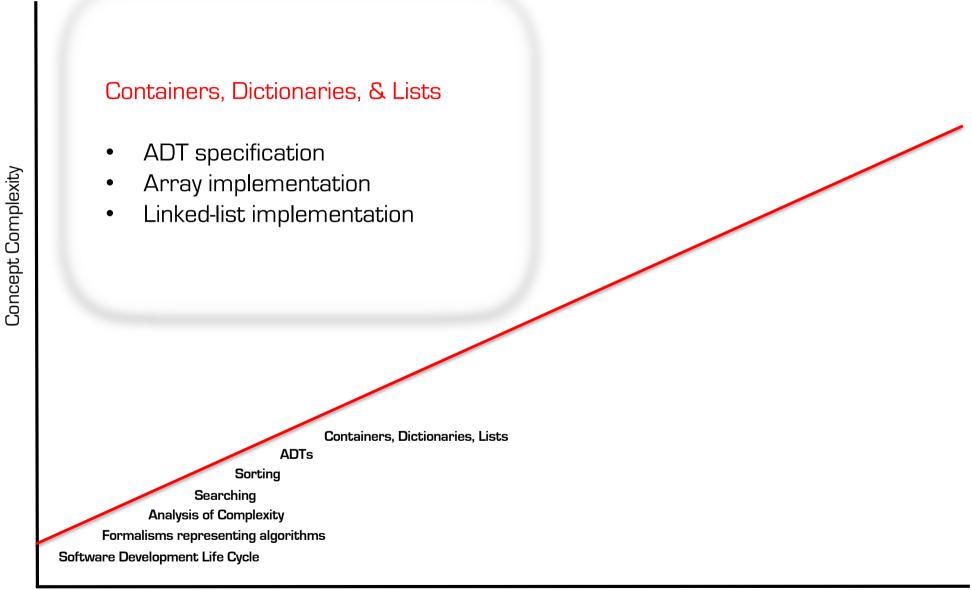
- Bubblesort (Iterative $O(n^2)$)
- Selection sort
- Insertion sort
- Quicksort (Recursive $O(n \log_2 n)$)
- Merge sort

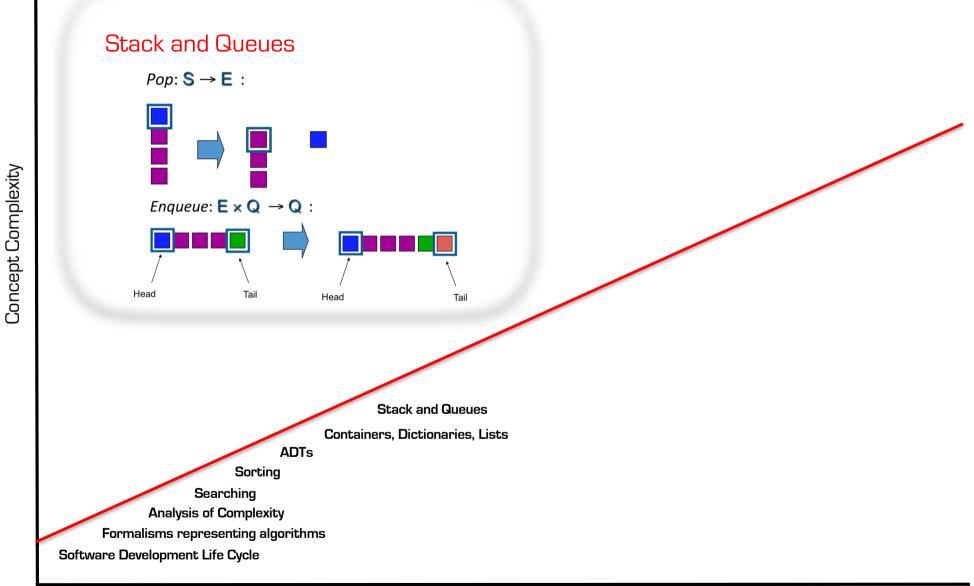
Sorting
Searching
Analysis of Complexity
Formalisms representing algorithms
Software Development Life Cycle

Abstract Data Types (ADTs)

- Information hiding
- Encapsulation
- Data-hiding
- Basis for object-orientation

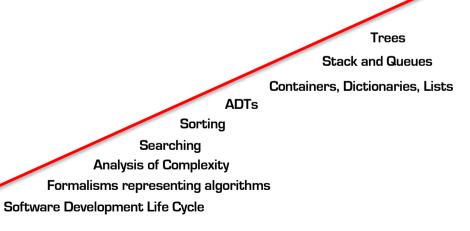
ADTs Sorting Searching **Analysis of Complexity** Formalisms representing algorithms Software Development Life Cycle

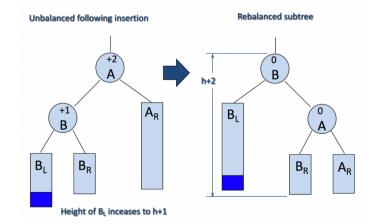


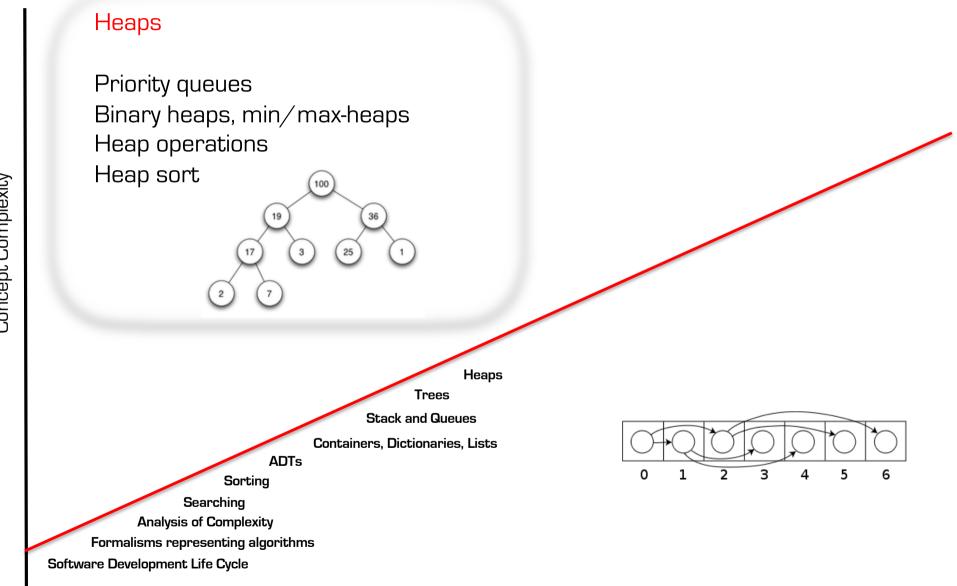


Trees

- Binary trees
- Binary search trees
- Tree traversal
- Applications of trees (e.g. Huffman coding)
- Height-balanced trees
 (e.g. AVL Trees, Red-Black Trees

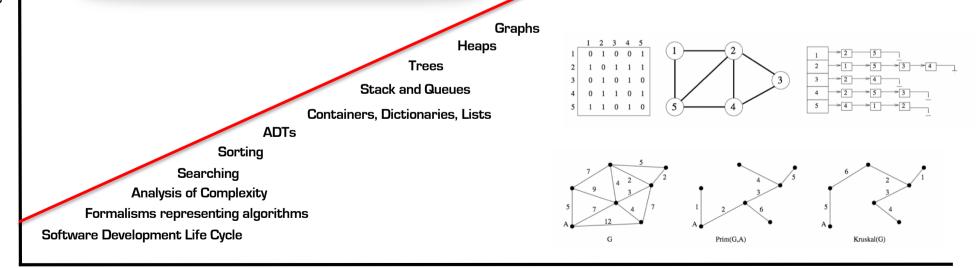






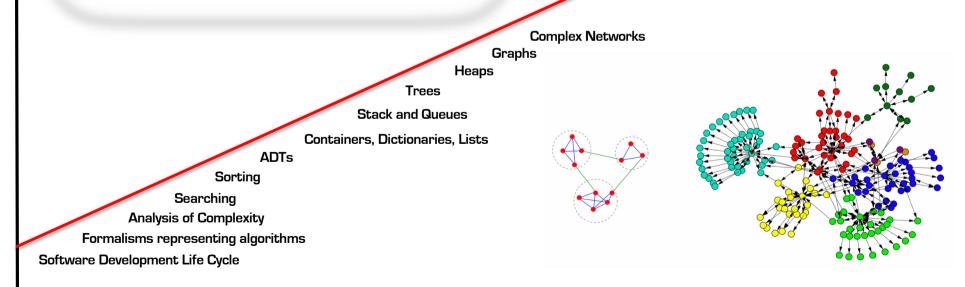
Graphs

- Types
- Representations
- BFS & DFS Traversals
- Topological sort
- Minimum spanning tree (e.g. Prim's and Kruskal's Algs.)
- Shortest-path algorithms
 (e.g. Dijkstra's & Floyd's Algs.)



Complex Networks

- Random networks
- Degree distribution
- Clustering
- Small world phenomena
- Scale free networks
- Community detection



Hashing Hash functions Collisions Chaining & Probe policies Hashing **Complex Networks** Graphs Heaps Trees Stack and Queues Containers, Dictionaries, Lists **ADTs** Sorting Searching **Analysis of Complexity** Formalisms representing algorithms Software Development Life Cycle

Algorithmic Strategies Brute-force Divide-and-conquer Greedy algorithms Combinatorial Search Backtracking Branch-and-bound Algorithmic Strategies Hashing **Complex Networks** Graphs Heaps **Trees** Stack and Queues Containers, Dictionaries, Lists **ADTs** Sorting Searching **Analysis of Complexity** Formalisms representing algorithms Software Development Life Cycle

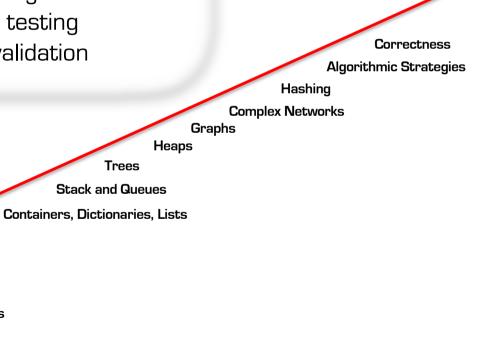
Analysis of Correctness

- Syntactic, semantic, logical defects
- (Semi-)formal verification
- Invariant assertion method
- Simple proof strategies
- Static & dynamic testing
- Verification and validation

Sorting

Searching **Analysis of Complexity** Formalisms representing algorithms

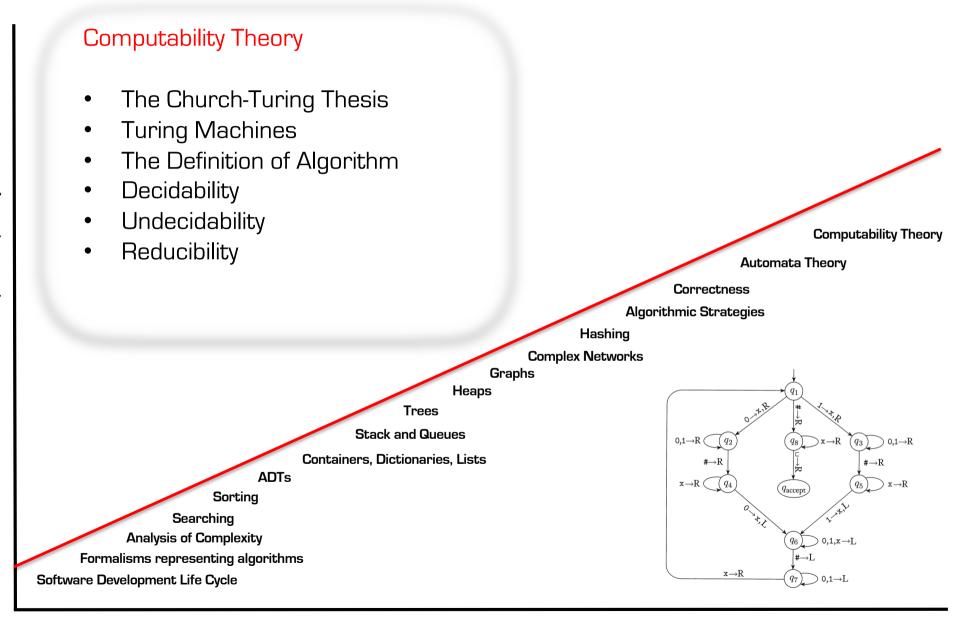
ADTs



Trees

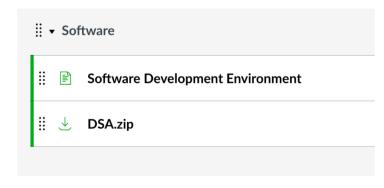
Software Development Life Cycle

Automata Theory Finite Automata Non-determinism Pushdown Automata Corresponding Languages and Grammars **Automata Theory** Correctness Algorithmic Strategies Hashing **Complex Networks** Graphs Heaps **Trees** Stack and Queues Containers, Dictionaries, Lists **ADTs** Sorting Searching **Analysis of Complexity** Formalisms representing algorithms r_2 q_2 Software Development Life Cycle



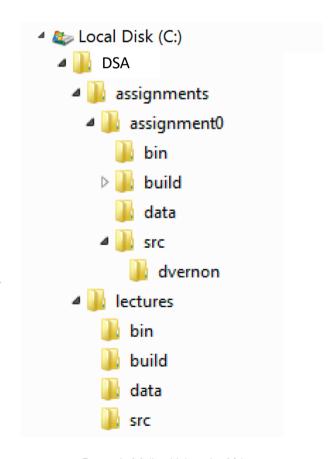
- Installation of software development environment
 - Windows 10 0S
 - Microsoft Visual C++ Express compiler, version 10.0
 (also known as Visual C++ 2010 or MSVC++ 2010)
 - Cmake
 - DSA Repository
- Let's walk through the process for installing these tools ...

https://canvas.cmu.edu/courses/3210/modules
Software
Software Development Environment



- Installation of software development environment
 - C:\DSA
 - Fixed file organization
- Let's walk through the process to compile and run the program in

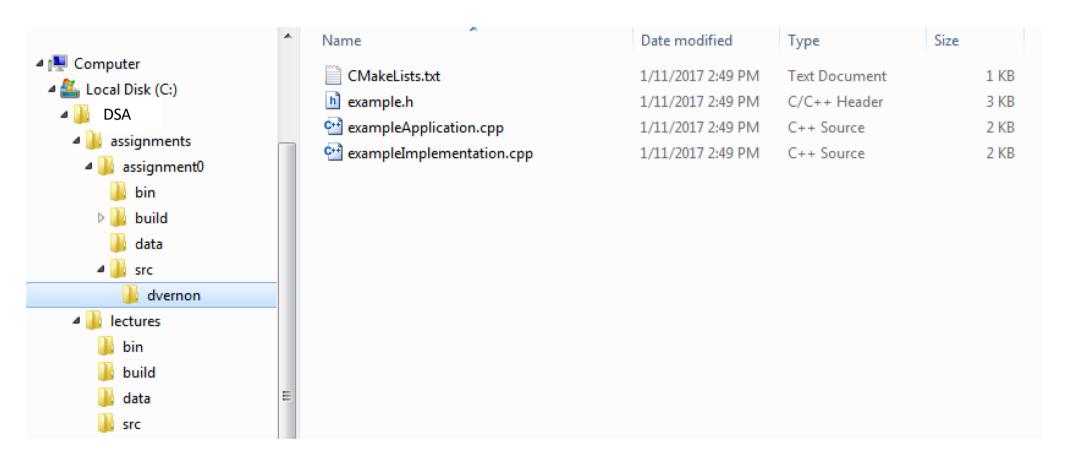
C:\DSA\assignments\assignment0\dvernon



- Preferred practice for software that supports encapsulation and data hiding (e.g. ADT & OO classes)
- 3 files: Interface, Implementation, and Application Files
 - Interface
 - between implementation and application
 - Header File that declares the class type
 - Functions, classes, are declared, not defined (except inline functions)
 - Implementation
 - #includes the interface file
 - contains the function definitions
 - Application
 - #includes the interface file
 - contains other (application) functions, including the main function

When writing an application, we are ADT/class users

- Should not know about the implementation of the ADT/class
- Thus, the interface must furnish all the necessary information to use the ADT/class
 - It also needs to be very well documented (internally)
- Also, the implementation should be quite general (cf. reusability)



Exercises

- Install software development tools
- Install DSA repository
- Compile and run the program in
 - C:\DSA\assignments\assignment0\dvernon
- Create, compile and run a new program in

Replace with your Andrew Id

C:\DSA\assignments\assignment \(\oldsymbol{0} \)\ myandrewid

- For your first assignment, you will simply copy the assignment0 directory to assignment1 and follow a similar compilation procedure, writing new assignmentspecific code.
- There is just one thing you need to do: edit the

C:DSA\assignments\assignment1\CMakeLists.txt

and change the project name from assignmentO to assignment1, viz:

Becomes

When submitting an assignment, all you have to do is submit a zip version of your myandrewid directory containing

- Your three source code files
- The CmakeLists.txt file
- The input.txt file (copied from the data directory)
- The output.txt file (copied from the data directory)

Levels of Abstraction in Information Processing Systems



Muḥammad ibn Mūsā al-Khwārizmī محمد بن موسى الخوارزمي

Born approximately 780, died between 835 and 850
Persian mathematician and astronomer
from the Khorasan province of present-day Uzbekistan

The word *algorithm* is derived from his name



 \equiv

PROFILES IN SCIENCE

The Yoda of Silicon Valley

Donald Knuth, master of algorithms, reflects on 50 years of his opus-in-progress, "The Art of Computer Programming."



Listed by American Scientist in 2013 as one of the books that shaped the last century of science



https://www.nytimes.com/2018/12/17/science/donald-knuth-computers-algorithms-programming.html

Algorithms + Data Structures = Programs



Niklaus Wirth, 1976

Inventor of Pascal and Modula programming languages
Winner of Turing Award 1984



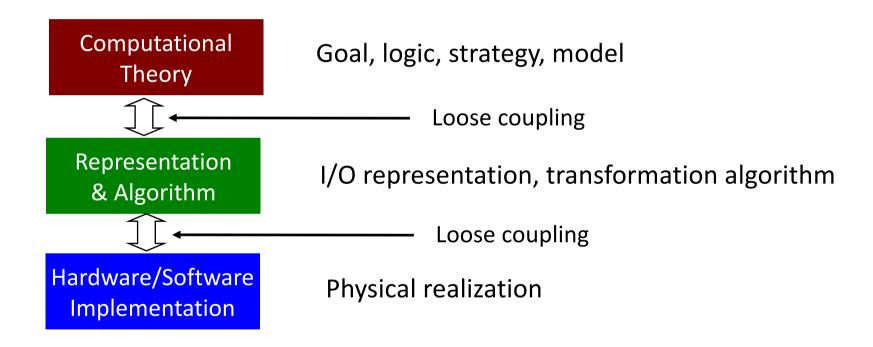
1969



Information Processing: Representation & Transformation



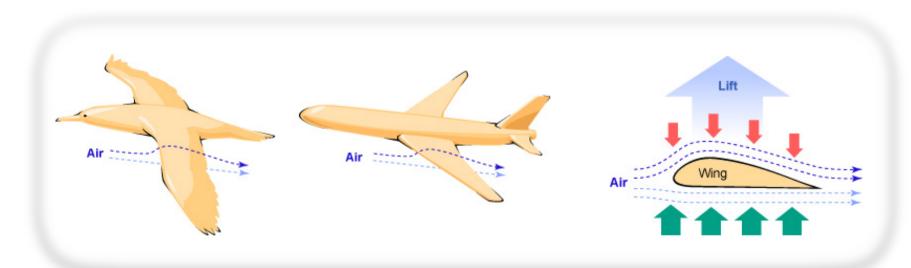
Marr's Hierarchy of Abstraction / Levels of Understanding Framework



Marr's Hierarchy of Abstraction / Levels of Understanding Framework

"Trying to understand perception by studying only neurons is like trying to understand bird flight by studying only feathers: it just cannot be done. In order to understand bird flight, we have to understand aerodynamics; only then do the structure of feathers and the different shapes of birds' wings make sense"

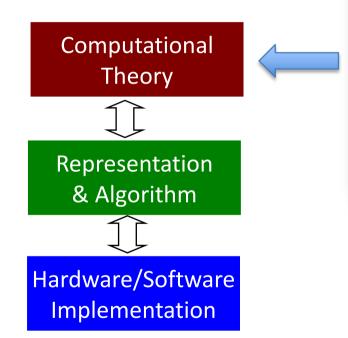
Marr, D. Vision, Freeman, 1982.

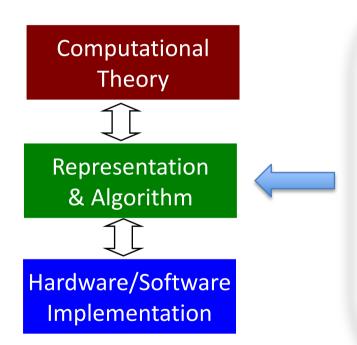


Sorting a List

Given a sequence of n keys a_1, \dots, a_n

Find the permutation (reordering) such that $a_i \le a_j$ $1 \le i, j \le n$





Sorting a List

Bubble Sort

Insertion Sort

Quick Sort

Merge Sort, ...

Key point: different computational efficiency

Computational Theory



Representation & Algorithm



Hardware/Software Implementation

Sorting a List

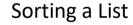
Computational Theory



Representation & Algorithm



Hardware/Software **Implementation**



INSERTIONSORT INSERTIONSORT INSERTIONSORT EINSRTIONSORT EINRSTIONSORT EINRSTIONSORT EIINRSTONSORT EIINORSTNSORT EIINNORSTSORT EIINNORSSTORT EIINNOORSSTRT EIINNOORRSSTT EIINNOORRSSTT



Theory



Representation & Algorithm

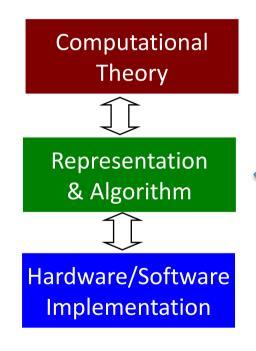


Hardware/Software Implementation

Fourier Transform

$$\mathcal{F}(f(x,y)) = \mathsf{F}(\omega_x, \omega_y)$$
$$= \int_{-\infty}^{\infty} \int_{-\infty}^{\infty} f(x,y) e^{-i(\omega_x x + \omega_y y)} \mathrm{d}x \mathrm{d}y$$

$$\begin{split} \mathcal{F}\left(f(x,y)\right) &= & \mathsf{F}(\omega_x,\omega_y) \\ &= & \mathsf{F}(\omega_x\Delta_{\omega_x},\omega_y\Delta_{\omega_y}) \\ &= & \sum_{x=0}^{M-1}\sum_{y=0}^{N-1}f(x,y)e^{-i(\frac{\omega_xx}{M}+\frac{\omega_yy}{N})} \end{split}$$



Fourier Transform

DFT: Discrete Fourier Transform

FFT: Fast Fourier Transform

FFTW: Fasted Fourier Transform in the West

Key point: different computational efficiency

Computational Theory



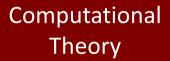
Representation & Algorithm



Hardware/Software Implementation

Fourier Transform

```
main()
       unsigned long i;
       int isign;
       float *data1, *data2, *fft1, *fft2;
       data1=vector(1,N);
       data2=vector(1,N);
       fft1=vector(1,N2);
       fft2=vector(1,N2);
       for (i=1;i<=N;i++) {
               data1[i]=floor(0.5+cos(i*2.0*PI/PER));
               data2[i]=floor(0.5+sin(i*2.0*PI/PER));
       twofft(data1,data2,fft1,fft2,N);
       printf("Fourier transform of first function:\n");
       prntft(fft1,N);
       printf("Fourier transform of second function:\n");
       prntft(fft2,N);
       /* Invert transform */
       isign = -1;
       four1(fft1,N,isign);
       printf("inverted transform = first function:\n");
       prntft(fft1,N);
       four1(fft2,N,isign);
       printf("inverted transform = second function:\n");
       prntft(fft2,N);
       free_vector(fft2,1,N2);
       free_vector(fft1,1,N2);
       free_vector(data2,1,N);
       free vector(data1,1,N);
       return 0;
```





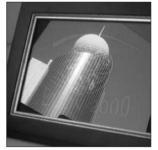
Representation & Algorithm



Hardware/Software Implementation



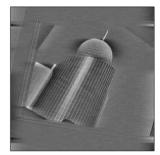
Fourier Transform



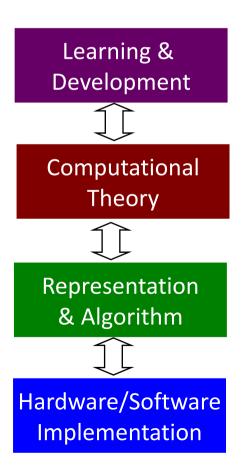






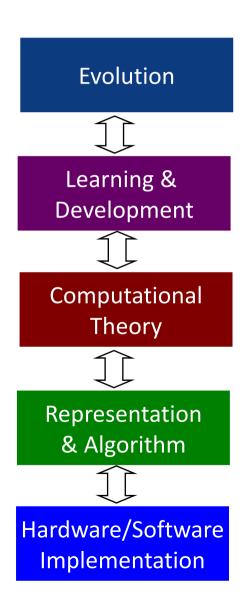


Marr's Levels of Understanding Framework updated 2012 by T. Poggio



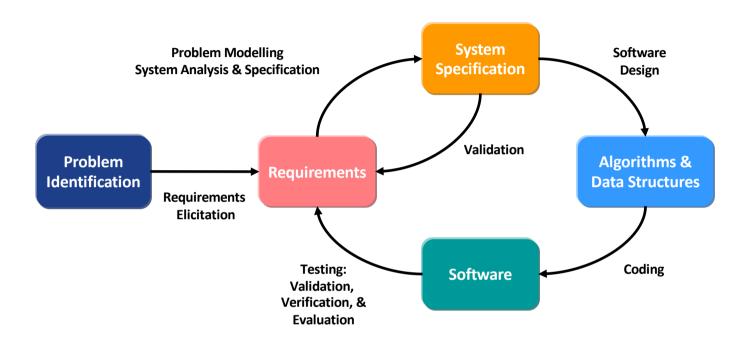
Calibrating & improving the model

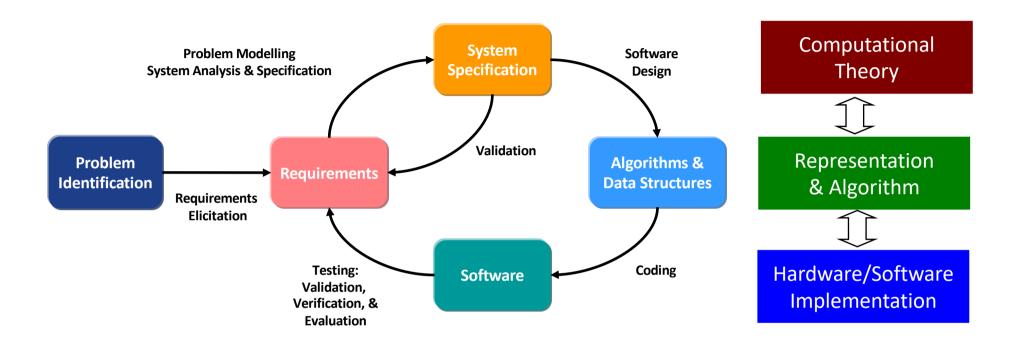
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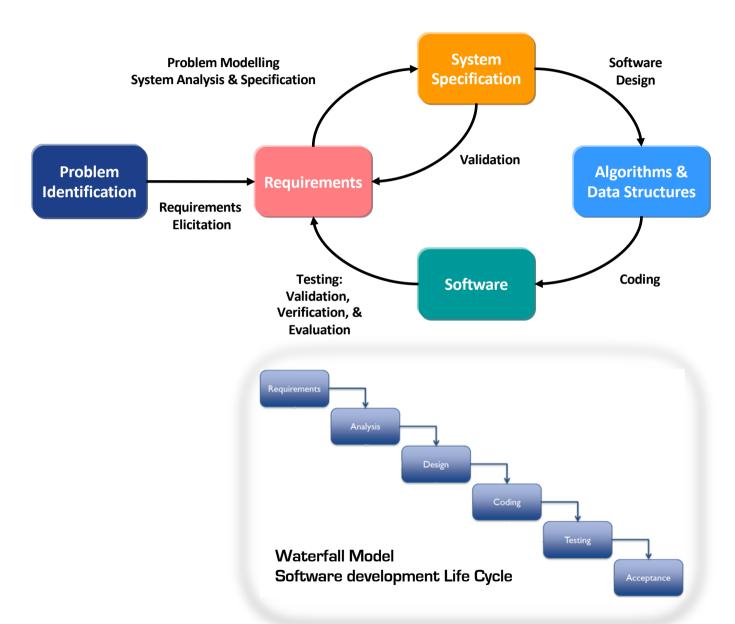


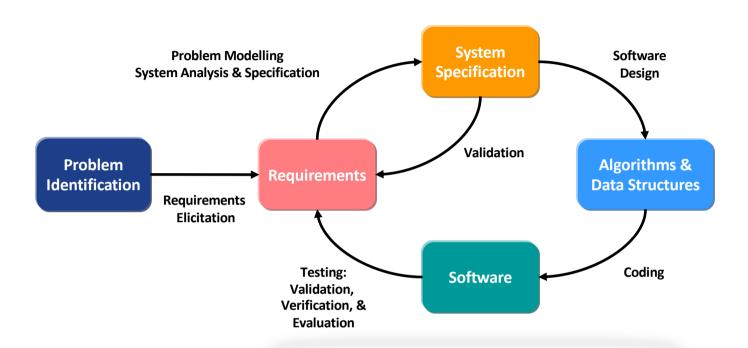
Generating new models

Calibrating & improving the model









Life Cycle Models (Software Process Models):

Waterfall (& variants, e.g. V)

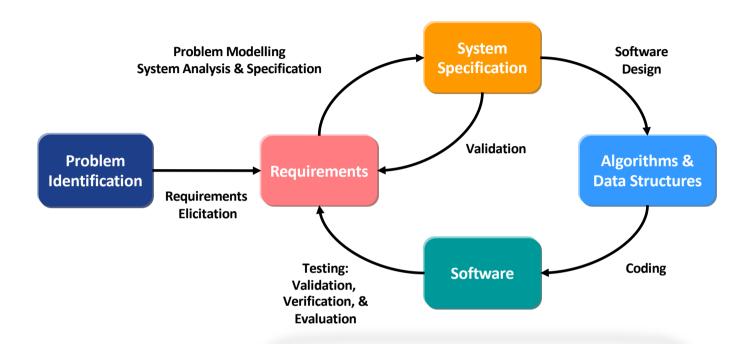
Evolutionary

Re-use

Hybrid

Spiral

...



Software Development Methodologies:

Top-down Structured

Yourdon Structured Analysis (YSA)

Jackson Structured Analysis (JSA)
Structured Analysis and Design Technique

(SADT)

Object-oriented analysis, design, programming Component-based software engineering (CBSE)

- 1. Problem identification
- 2. Requirements elicitation
- 3. Problem modelling
- 4. System analysis & specification
- 5.System design ৰ
- Module implementation and system integration <
- 7. System test and evaluation
- 8. Documentation

Computational Theory

Representation & Algorithm

Hardware/Software Implementation

1. Problem identification

- Normally requires experience
- Theoretical issues: appropriate models (problem domain)
- Technical issues: tools, OS, API, libraries (solution domain)

2. Requirements elicitation

- Talk to the client (by talk, I mean counsel and coach)
- Document agreed requirements

What it does, what it doesn't do, how the user is to use it or how it communicates with the user, what messages it displays, how it behaves when the user asks it to do something it expects, and especially how it behaves when the user asks it to do something it doesn't expect

- Validate requirements with client
- Repeat until mutual understanding converges
- But beware ...

2. Requirements elicitation

Customer to a software engineer:

"I know you believe you understood what you think I said, but I am not sure you realize that what you heard is not what I meant"

R. Pressman

3. Problem modelling

- Identify theory needed to model and solve the problem
 - Ideally, identify several, compare them, and choose the best (i.e most appropriate)
 - Use criteria derived from your functional and non-functional requirements
- Create a rigorous ideally mathematical description
 Graph theory, Fourier theory, linear system theory, information theory, ...
- If you don't have a model, you aren't doing engineering
 - Connecting components (or lines of code) together is not engineering
 - Without a model, you can't analyze the system and make firm statement about
 - Robustness
 - Operating parameters
 - Limitations

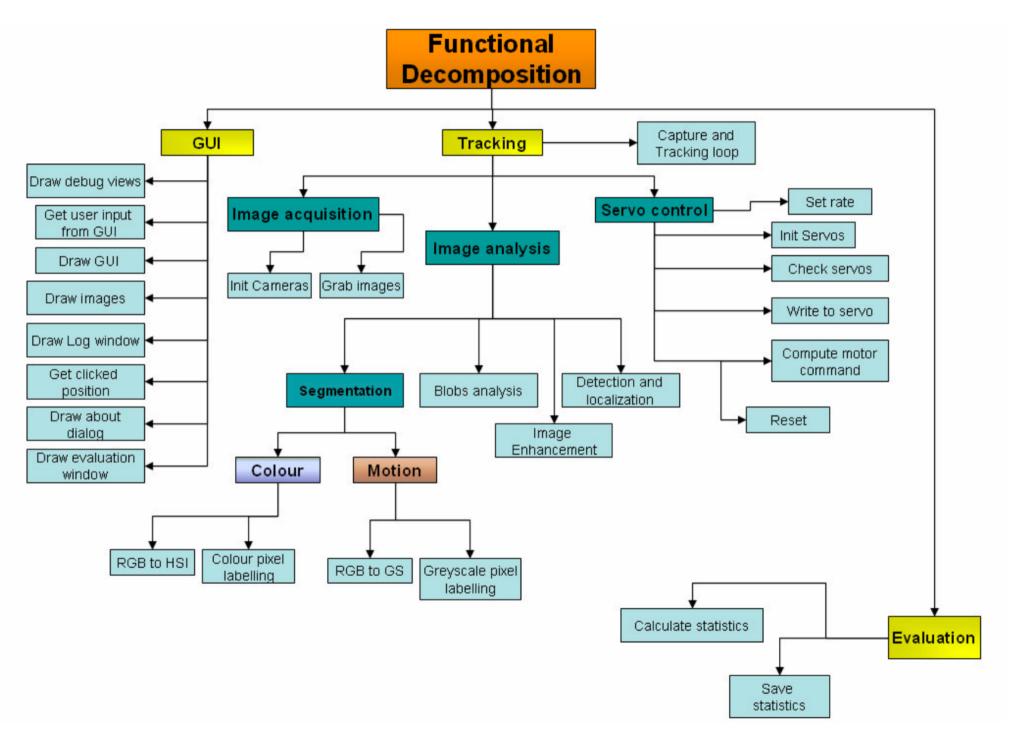
4. System analysis & specification

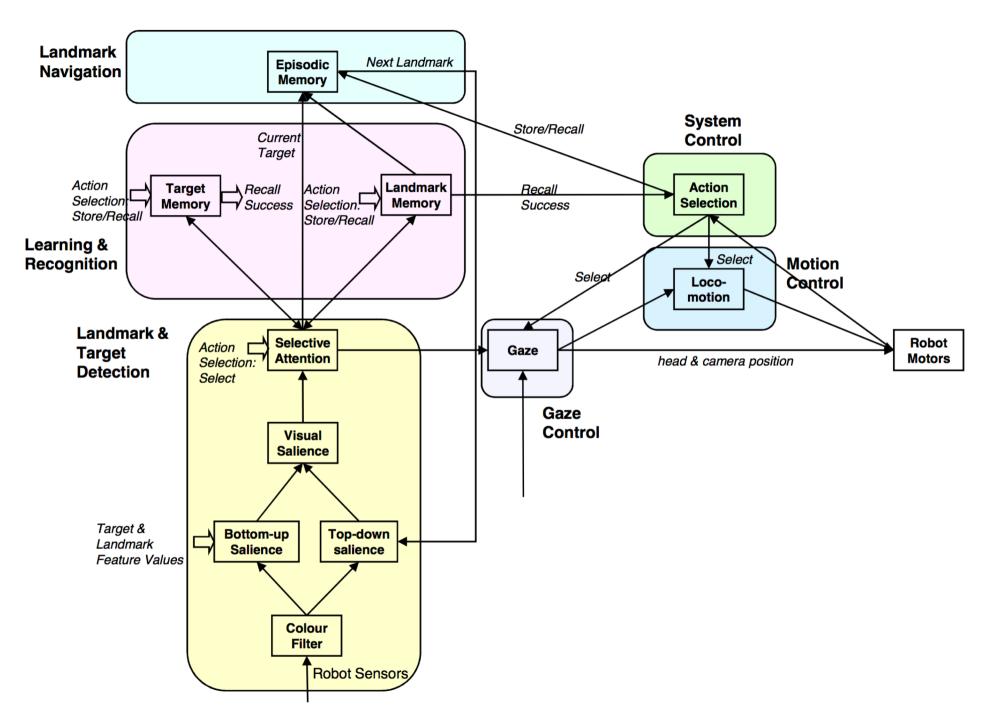
- Identify
 - The system functionality
 - The operational parameters (conditions under which your system will operate, including required software and hardware systems)
 - Limitations & restrictions
 - User interface or system interface
- Including
 - Functional model
 - Data model
 - Process-flow model
 - Behavioural model

4. System analysis & specification

Functional model

- Hierarchical functional decomposition tree
- Modular decomposition (typically)
- Each leaf node in the tree:
 - Short description of functionality, i.e. the input/output transformation
 - Information (data) input
 - Information (data) output
- System architecture diagram
 - Network of components at first or second level of decomposition





4. System analysis & specification

Modular decomposition ... Dave Parnas



"In this context "module" is considered to be a responsibility assignment rather than a subprogram. The modularizations include the design decisions which must be made before the work on independent modules can begin."

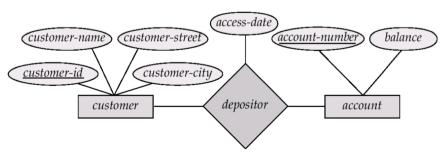
D.L. Parnas, *On the Criteria To Be Used in Decomposing Systems into Modules*, Communications of the ACM, Vol. 15, No. 12, Dec 1972

Also responsible for the concepts of data hiding and encapsulation, cf. ADT in Lecture 5

4. System analysis & specification

Data model

- Data entities (not data structures) to represent
 - Input, temporary, output data
- Data dictionary
 - What the data entities mean
 - How they are composed
 - How they are structured
 - Valid value ranges
 - Dimensions (e.g. velocity m/s)
 - Relationships between data entites
- Entity-relationship model



4. System analysis & specification

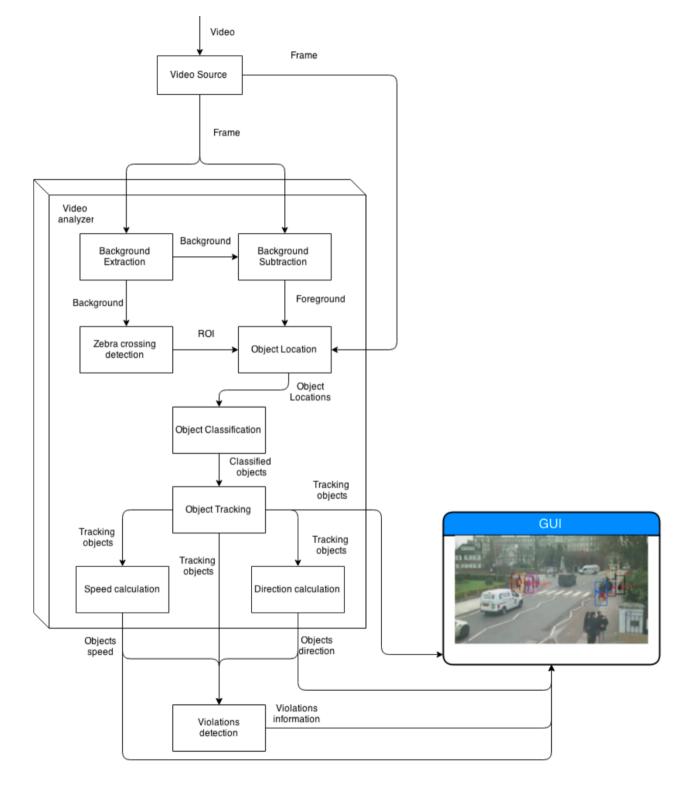
Process-flow model

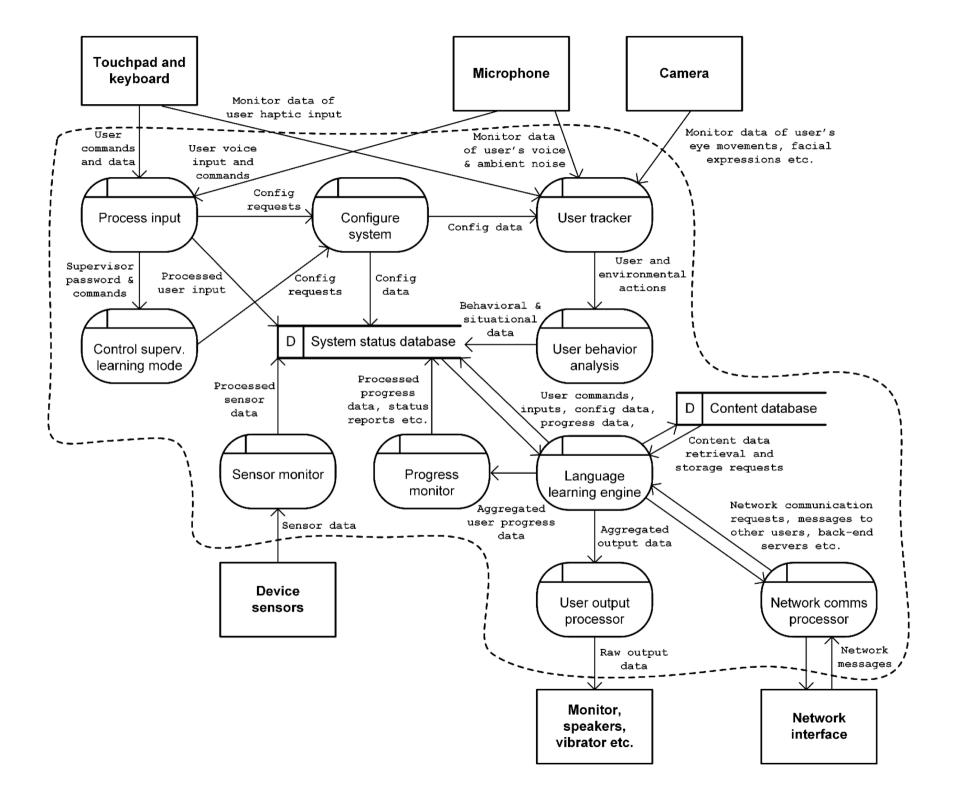
- What data flows into and out of each functional block (into and out of the leaf nodes in the functional decomposition tree)
- Data-flow diagrams
 - Organized in several levels: DFD level 0, DFD level 1, ...
 - Level O DFD: system architecture diagram

4. System analysis & specification

Process-flow model

- DFDs model the transformation of inputs into outputs
- Processes/Functions represent individual functions that the system carries out and transform inputs to outputs
- Flows represent connections between processes and the flow of information and data between processes
- Data Stores show collections or aggregations of data
- I/O Entities show external entities with which the system communicates
 - They are the sources and consumers of data
 - They can be users, groups, organizations, systems,...

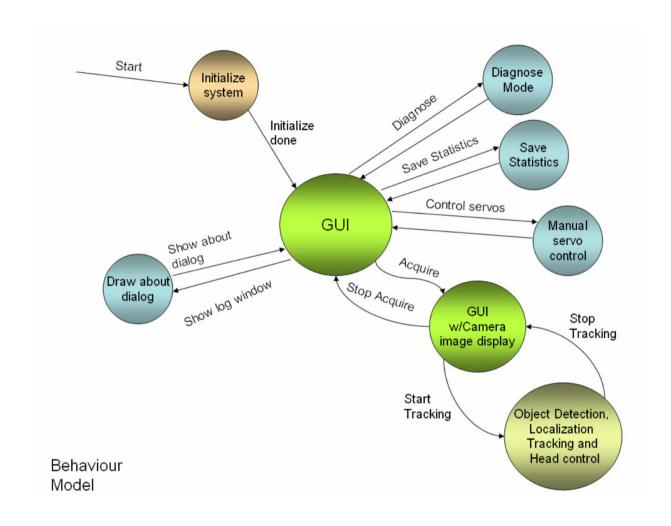


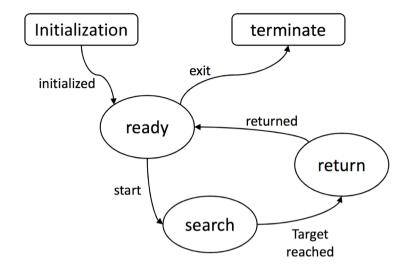


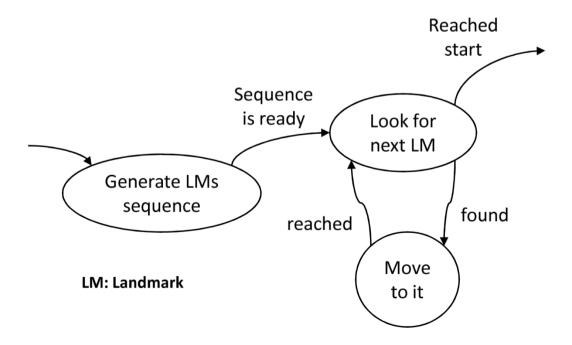
4. System analysis & specification

Behavioural model

- Behaviour over time
- System states
- Triggers that cause transition (from state to state)
- Functional block associated with each state
- State transition diagram
 - Finite state machine
 - Finite automaton
- Control-flow diagram
 (version of DFD with events and triggers on each process)







4. System analysis & specification

Definition of all the user and system interfaces

- User manual
- User interface storyboard

4. System analysis & specification

Specification of non-functional characteristics

- Dependability
- Security
- Composability
- Portability
- Reusability
- Interoperability

Often reflect the quality of the system

5. Software design

- For each module (i.e. leaf node in the hierarchical decomposition tree
 / system architecture diagram / lowest level DFD)
- Identify several design options & compare them

 - Data-structures
 - Files
 - Interface protocols

Representation of the input, temporary, and output data

- Choose the best design
 - You have to define what 'best' means for your particular project
 - Use criteria derived from the functional and non-functional requirements

- 6. Module implementation and system integration
 - Use a modular construction approach
 - Don't attempt the so-called Big Bang approach
 - Build (and test) each component or modular sub-system individually
 - Driver (dummy calling routine) ... test harness
 - Stub (dummy called routine)
 - Link or connect them together, one component at a time.

6. Module implementation and system integration

You Must Validate Data

- Validate input
- Validate parameters
- 'Constraints on data and computation usually take the form of wrappers –
 access routines (or methods) that prevent bad data from being stored or used
 and ensure that all programs modify data through a single, common interface'

J. A. Whittaker and S. Atkin, "Software Engineering Is Not Enough", IEEE Software, July/August 2002, pp. 108-115.

- 7. Unit, integration, & acceptance test and evaluation
 - NOT showing the system works
 - Showing it meets specifications
 - Showing it meets requirements
 - Showing the system doesn't fail (stress testing)
 - Three goals of testing
 - 1. Verification
 - 2. Validation
 - 3. Evaluation

7. System test and evaluation

1. Verification

- Has the system been built correctly?
- Is it computing the right answer (producing correct data)?
- Extensive test data sets
- Exercise each module or computation
 - Independently
 - As a whole system
- Live data (not just data in test files)

7. System test and evaluation

2. Validation

- Does it meet the client's requirements?
- Can the user adjust all the main parameters on which operation depends? (List them!)

7. System test and evaluation

3. Fyaluation

- How good is the system?
- Hallmark of good engineering: assess performance and benchmark against other systems
- Identify quantitative metrics
- Identify qualitative metrics
- Vary parameters and collect statistics
- Evaluate against ground-truth data (data for which you know the correct result)
- Evaluate against other systems (benchmarking)

7. System test and evaluation

- Tests need to be automated (run several times as the system is tuned)
- Regression testing
- Types of test
 - Unit Tests ... individual modules / components
 - Integration Tests ... sub-systems and system
 - Acceptance Tests ... system

Software Development Life Cycle

8. Documentation

- Internal documentation
 - Documentation comments
 - Intended to be extracted automatically by, e.g., Doxygen tool
 - Describe the functionality from an implementation-free perspective
 - Purpose is to explain how to use the component through its application programming interface (API), rather than understand its implementation
 - Implementation comments
 - Overviews of code
 - Provide additional information that is not readily available in the code itself
 - Comments should contain only information that is relevant to reading and understanding the program
 - Use standards

Software Development Life Cycle

8. Documentation

"There is rarely such a thing as too much documentation ...

Documentation – often exceeding the source code in size – is a requirement, not an option."

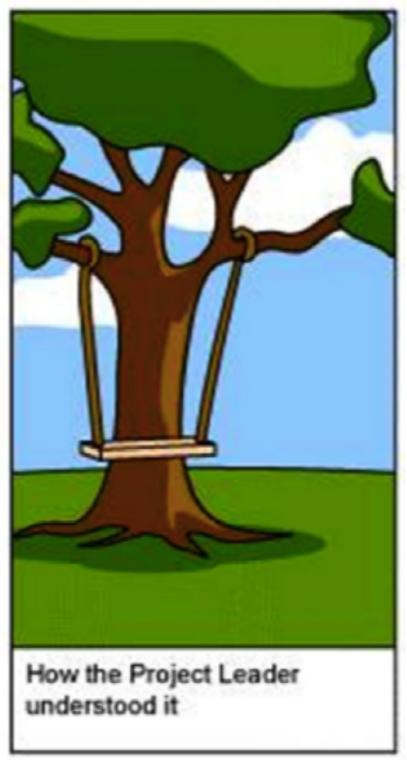
J. A. Whittaker and S. Atkin, "Software Engineering Is Not Enough", IEEE Software, July/August 2002, pp. 108-115.

Software Development Life Cycle

8. Documentation

- External documentation
 - User manual
 - Reference manual
 - Design documents

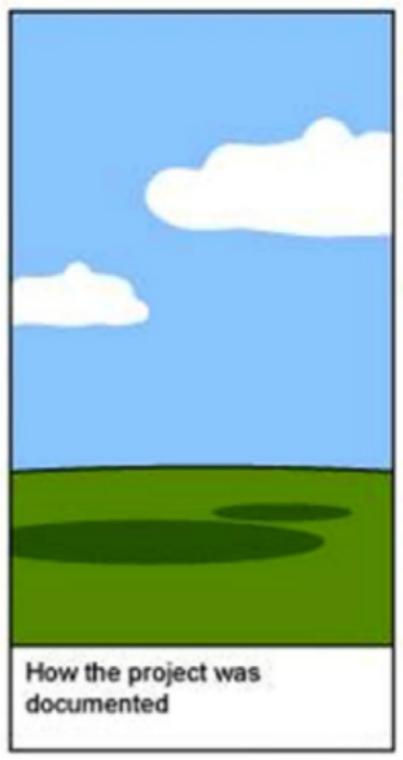


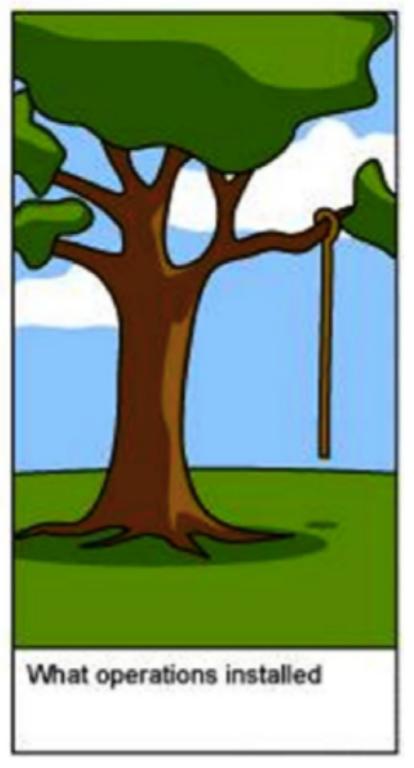


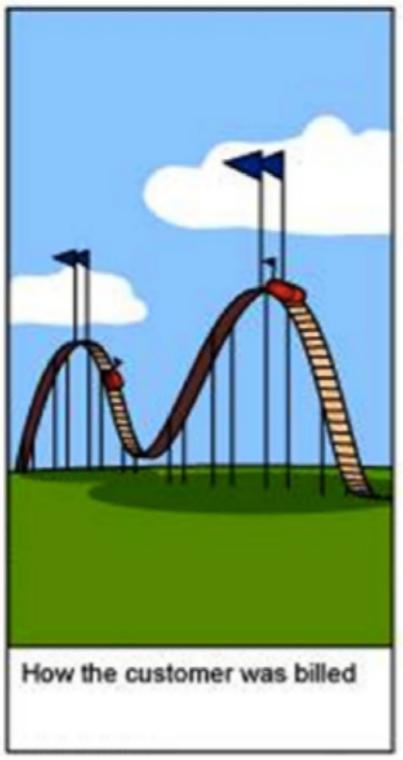


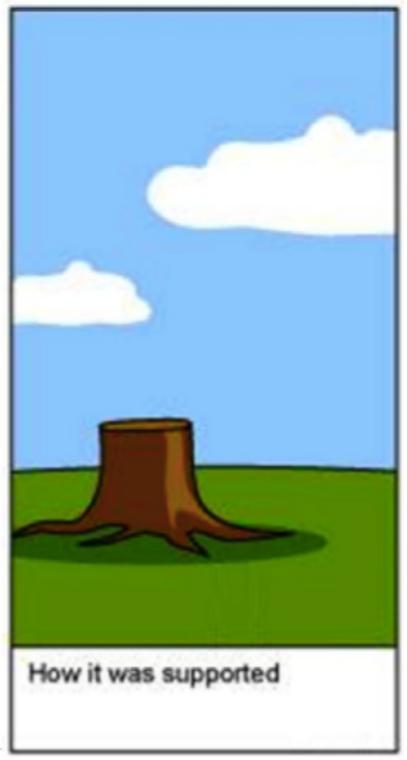








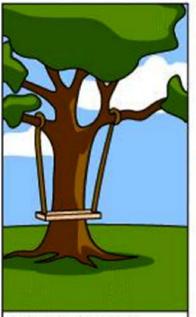








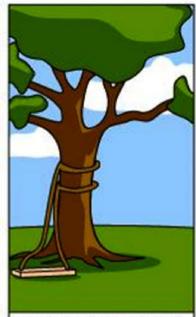
How the customer explained it



How the Project Leader understood it



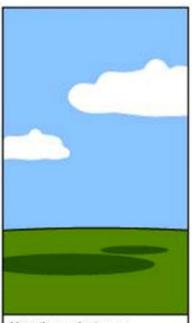
How the Analyst designed it



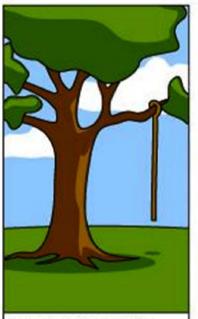
How the Programmer wrote it



How the Business Consultant described it



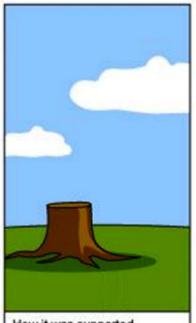
How the project was documented



What operations installed



How the customer was billed



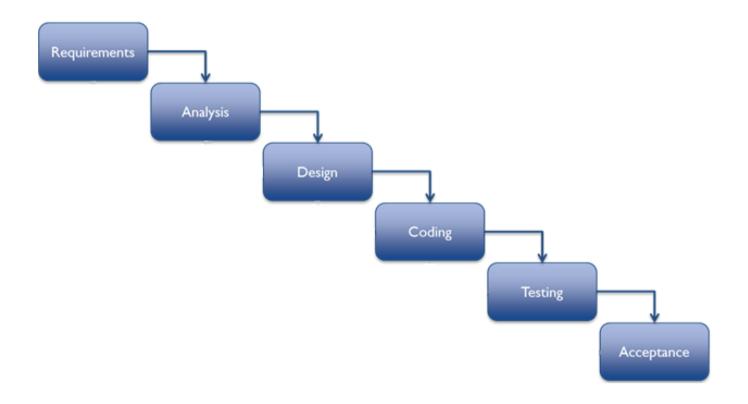
How it was supported



What the customer really needed

- The Waterfall model
 - Separate and distinct phases of specification and development
- Evolutionary development
 - Specification and development are interleaved
- Formal transformation
 - A mathematical system model is formally transformed to an implementation
- Reuse-based development
 - The system is assembled from existing components

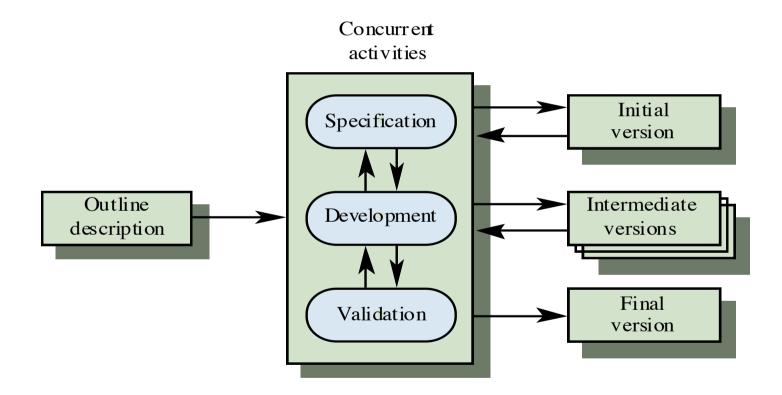
Generic Software Process Models



Waterfall Model

Waterfall Model Phases

- Requirements analysis and definition
- System and software design
- Implementation and unit testing
- Integration and system testing
- Operation and maintenance
- The drawback of the waterfall model is the difficulty of accommodating change after the process is underway



Evolutionary Development

- Exploratory prototyping
 - Objective is to work with customers and to evolve a final system from an initial outline specification. Should start with well-understood requirements
- Throw-away prototyping
 - Objective is to understand the system requirements. Should start with poorly understood requirements

Problems

- Lack of process visibility
- Systems are often poorly structured
- Special skills (e.g. in languages for rapid prototyping) may be required

Applicability

- For small or medium-size interactive systems
- For parts of large systems (e.g. the user interface)
- For short-lifetime systems

Risk Management

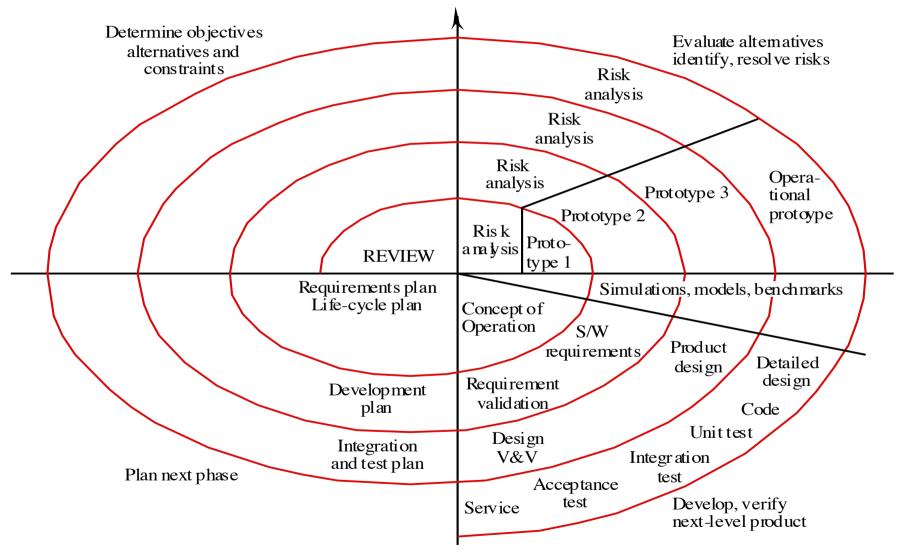
- Perhaps the principal task of a engineering manager is to minimise risk
- The 'risk' inherent in an activity is a measure of the uncertainty of the outcome of that activity
- High-risk activities cause schedule and cost overruns
- Risk is related to the amount and quality of available information.
 The less information, the higher the risk

Process Model Risk Problems

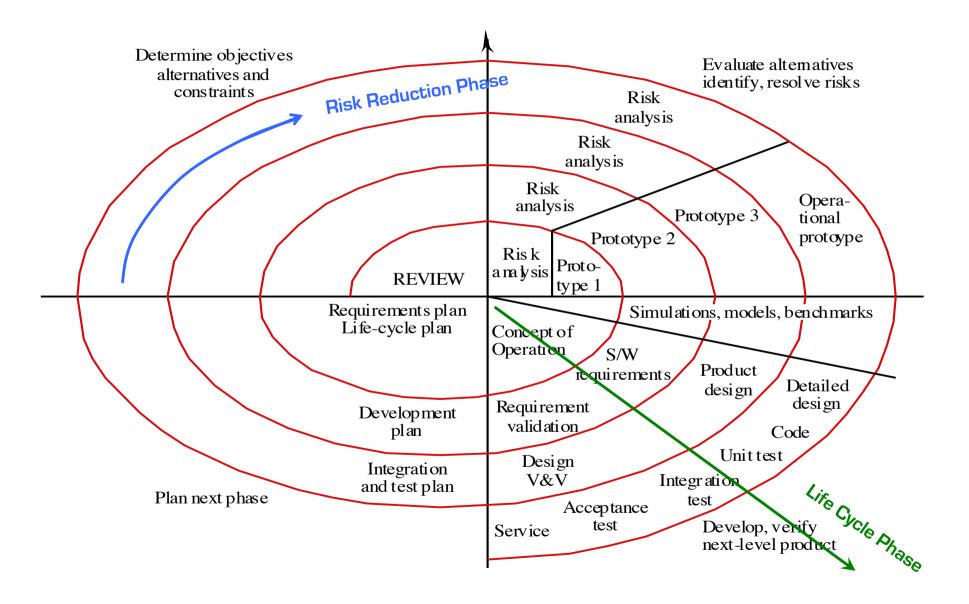
- Waterfall
 - High risk for new systems because of specification and design problems
 - · Low risk for well-understood developments using familiar technology
- Prototyping (Evolutionary)
 - Low risk for new applications because specification and program stay in step
 - High risk because of lack of process visibility
- Transformational
 - High risk because of need for advanced technology and staff skills

Hybrid Process Models

- Large systems are usually made up of several sub-systems
- The same process model need not be used for all subsystems
- Prototyping for high-risk specifications
- Waterfall model for well-understood developments



Spiral model of the software process



Phases of the spiral model

- Objective setting
 - Specific objectives for the project phase are identified
- Risk assessment and reduction
 - Key risks are identified, analysed and information is sought to reduce these risks
- Development and validation
 - An appropriate model is chosen for the next phase of development
- Planning
 - The project is reviewed and plans drawn up for the next round of the spiral

